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**From:** Kaiser, Russell [Kaiser.Russell@epa.gov]  
**Sent:** 8/17/2020 4:44:06 PM  
**To:** Barger, Cindy [Barger.Cindy@epa.gov]; Chu, Rebecca [Chu.Rebecca@epa.gov]; Hough, Palmer [Hough.Palmer@epa.gov]  
**CC:** Rountree, Marthea [Rountree.Marthea@epa.gov]  
**Subject:** RE: Pebble letter update to leadership

Cindy/Marthea: Can you attach the latest doc to this email chain. Thanks

Russell L. Kaiser  
Chief, Freshwater and Marine Regulatory Branch  
Oceans, Wetlands and Communities Division  
Office of Wetlands, Oceans and Watersheds  
1301 Constitution Ave., N.W.  
Room 7114B West Bldg.  
Washington, DC 20004  
P: 202.566.0963  
C: Ex. 6 Personal Privacy (PP)

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**From:** Barger, Cindy <Barger.Cindy@epa.gov>  
**Sent:** Monday, August 17, 2020 12:34 PM  
**To:** Kaiser, Russell <Kaiser.Russell@epa.gov>; Chu, Rebecca <Chu.Rebecca@epa.gov>; Hough, Palmer <Hough.Palmer@epa.gov>  
**Cc:** Rountree, Marthea <Rountree.Marthea@epa.gov>  
**Subject:** RE: Pebble letter update to leadership

OK – Marthea has agreed to clean up the version I had to a redline edit only. She'll send that around.

Russ – then will Palmer be signing off for OW staff on the edits. This is trying to correct tone and clarity. Wait until you see Marthea's final version and see if you can turn it around quickly.

I'll see if I can get an OGC staff to do a quick OK.

Then we'll send this to Rebecca for her to send up through R10 to Chris.

I think this will help the discussions tomorrow stay focused on content vs. get distracted

*Cindy S. Barger*  
Director, NEPA Compliance Division  
Office of Federal Activities  
U.S. Environmental Protection Agency  
Washington, DC  
Tel: 202-564-3169  
Cell: Ex. 6 Personal Privacy (PP)

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**From:** Kaiser, Russell <[Kaiser.Russell@epa.gov](mailto:Kaiser.Russell@epa.gov)>  
**Sent:** Monday, August 17, 2020 12:17 PM  
**To:** Barger, Cindy <[Barger.Cindy@epa.gov](mailto:Barger.Cindy@epa.gov)>; Chu, Rebecca <[Chu.Rebecca@epa.gov](mailto:Chu.Rebecca@epa.gov)>  
**Cc:** Rountree, Marthea <[Rountree.Marthea@epa.gov](mailto:Rountree.Marthea@epa.gov)>  
**Subject:** RE: Pebble letter update to leadership

I'm in meetings most of the day. I can ask Palmer to review and advise. Let me know if that works.

Russell L. Kaiser  
Chief, Freshwater and Marine Regulatory Branch  
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**From:** Barger, Cindy <[Barger.Cindy@epa.gov](mailto:Barger.Cindy@epa.gov)>  
**Sent:** Monday, August 17, 2020 12:12 PM  
**To:** Chu, Rebecca <[Chu.Rebecca@epa.gov](mailto:Chu.Rebecca@epa.gov)>  
**Cc:** Kaiser, Russell <[Kaiser.Russell@epa.gov](mailto:Kaiser.Russell@epa.gov)>; Rountree, Marthea <[Rountree.Marthea@epa.gov](mailto:Rountree.Marthea@epa.gov)>  
**Subject:** Pebble letter update to leadership  
**Importance:** High

Hi Rebecca

Since it looks like we are both in meetings, here's recommendations from Rob (call me if needed) that would go well with leadership here. Russ – do you think you would be able to send back any staff level concurrence with my recommendations to go along with Rob's suggested approach?

1. Send up edits to Chris as soon as you can in redline with the following statement (be sure to delete my comment bubbles) "Here are additional recommended edits to the letter we worked with OFA to provide for more constructive language to provide recommendations to the Corps. In talking with OFA, we recommend that you send this to the Senior leadership immediately to work from tomorrow. OW staff have also seen these comments."
2. Chris' email can say something like "Attached is an updated version (in redline) that provides for more constructive language that our R10 and the OFA team worked on since Friday that we believe will be more effective in communicating recommendations to the Corps. I recommend that we work from this version in our discussion."

We believe that this will help to show sensitivity of trying to make sure we are providing useful recommendations to the Corps and the ongoing teamwork with R10 and HQ that will provide for effective discussions at the leadership level tomorrow.

Thanks!  
Cindy

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